## CARABMTVY STATEMENT

## THIRD ORDER EFFECTS

SECURE | STABILIZE | UNITE

Third Order Effects, LLC (3OE) is the premier choice for filling Governance and Cultural Advising roles and is uniquely qualified to provide strategic advising and consulting in areas of unrest. 3OE's foundation is to provide expertise in securing sound governance and stabilizing areas of unrest to provide a safe and secure environment; by uniting the people and communities and the infrastructure developed to support them.

## GOVERNANCE ADVISING

Applying the prescribed capabilities for expert ministerial advising

## BUILDING PARTNER CAPACITY

Experts for Humanitarian
Assistance, Security
Cooperation, and
Security Assistance

## TRAINING

Role-players and SME's for modeling and simulations; POI development; Scenario Development: and Instructors.

## The 30E Difference

## Third Order Effects

It's more than a name. Our mission is to provide experts today that will not cause adverse second and third order effects in twelve months or twelve years.

## Bringing the Right Expert by Building a Community

Our people come from both sides of the civ-mil spectrum and have served as both leaders and practitioners. We seek experts from within the U. S. Armed Forces, Governmental Agencies, Academia, and Industry. We embrace the varying areas of expertise and believe it provides our customers with the greatest chances of success. Our approach brings a deeper bench whether seeking experts in building partner capacity or providing Subject Matter Experts for training exercises for both civilian and military clients.

## Governance Advisement for U.S. Interests

3OE is interested in closing the gaps. Our experts advise U.S. and allied nations to secure, stabilize, and unite their people. Our north star remains whatever is in U.S. national interests.

## 30E Technology

3OE continues to develop proprietary mobile applications to enable our clients to reach the right expert at the right time for long- and short-term contracts as well as reach-back capabilities. We also partner with Computational Security Services to provide clients with a range of solutions to identify audiences, strengthen brand-safe audience relationships, craft narratives, and measure the effectiveness of advertising, information, and influence campaigns.

EXPERIENCE AND EXPERTISE


FOUNDERS


## Colonel Douglas R. Hurst, USA, Ret. CEO

Former Director Defense Coordination Element, U. S. EMB-KU Former Senior Civil Affairs Operator serving various ARSOF positions at the Operational and Strategic level


## John E. McElligott,

President and COO
Public Health Advocacy Specialist
Former Peace Corp Volunteer; Cote d'Ivoire and Madagascar
Former Public Health Advisor, U. S. Army JFKSWCS

ADVISORS


Major General David San Clemente, USAF, Ret. Senior Advisor
FormerAdvisor to the Commander, AFSOC
Former Chief, Office of Military Cooperation, Kuwait
Former Deputy Director, USAFRICOM J5


Colonel William S. Mandrick, USAR, Advisor
Advanced degrees in ontology and has developed numerous Formal Reasoning Frameworks for the Operations, Training, and IntelligenceCommunities Foreign Internal Defense, Stability, Reconstruction and Complex Operations Development Specialist

## Rob Wood, Advisor

Accomplished Entrepreneur, Author and Speaker
Expert and Advisor in Operations, Manufacturing, Technology, Health Care, Finance and Algorithmic Stock Trading


Master Sergeant Robert Shafer, USA, Ret. Advisor
Lessons Learned Lead Collector and Analyst for VATC
Governance and Populace-Centric Network Engagement Expert

## OUR CORE COMPETENCIES INCLUDE

$\checkmark$ Ministerial, provincial, and tribal governance advising
$\checkmark$ Building Partner Capacity through Security Cooperation and Security Assistance
$\checkmark$ Humanitarian aid support and advising
$\checkmark$ Cultural Advisors for USAID teams, General Purpose Forces, and Direct Action Teams
$\checkmark$ Role players for deploying teams
$\checkmark$ Subject matter experts for simulation and modeling
$\checkmark$ Expert team configured to the needs and objectives
$\checkmark$ Risk Assessment
$\checkmark$ Reach-back capability
$\checkmark$ Analysis of second and third order effects of actions and options

COMPANY INFORMATION
$\begin{array}{lllll}\text { NAICS } & 541611 & 541613 & 541618 & 541690 \\ & 541720 & 541910 & 541990 & 561312\end{array}$
PSC R408 R412 R421
R429 R497 R499
DUNS 080661459

## CERTIFICATIONS

Service Disabled Veteran Owned Small
Business (SDVOSB)
Top Secret SCI SSBI Cleared Staff

## REGISTERED COMPANY NAME

Third Order Effects, LLC

## DBA

3OE
Year Incorporated: 2017
State of Incorporation: Delaware

## CONTACT

E-mail: info@3OEmail.com
Web: http://www.thirdordereffects.com

