

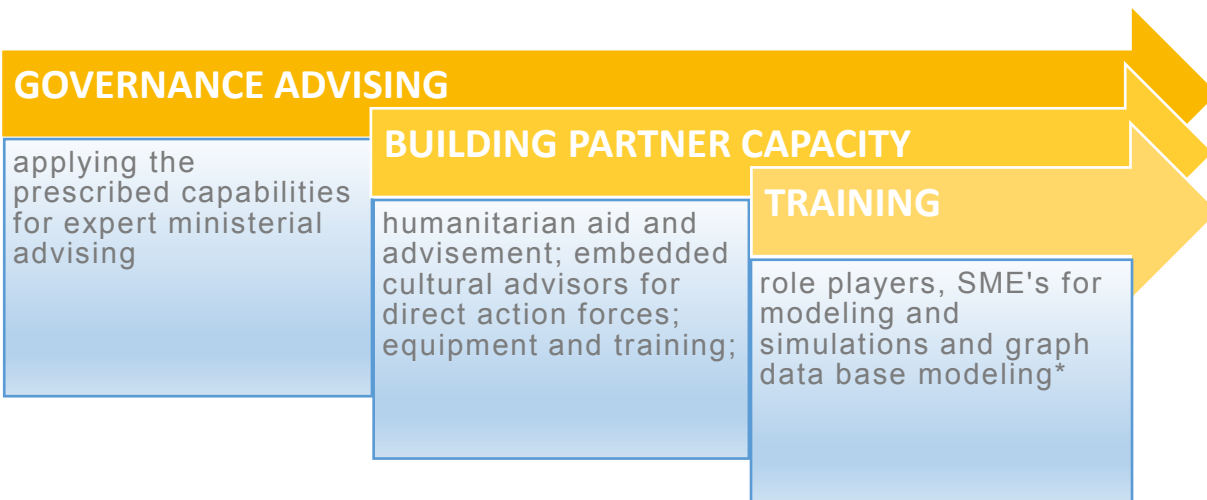


SECURE

| **STABILIZE**

| **UNITE**

Third Order Effects, LLC (3OE) is the premier choice for filling Governance and Cultural Advising roles and is uniquely qualified to provide strategic advising and consulting in areas of unrest. 3OE's foundation is to provide expertise in **securing** sound governance and **stabilizing** areas of unrest to provide a safe and secure environment; by **uniting** the people and communities and the infrastructure developed to support them.



What sets 3OE apart?

Third Order Effects; it's more than our name. It is our mission to seek a solution for today that will not cause adverse effects in twelve months or twelve years. The rigorous selection, identification, and placement of advisors make the difference.

Experts in the fusion of Civilian and Military (CIV-MIL) Operations. Our experts come from both sides of the CIV-MIL spectrum and have served as both leaders and as practitioners. We have leveraged this expertise to adapt to today's gig economy and maintain an elite network of advisors

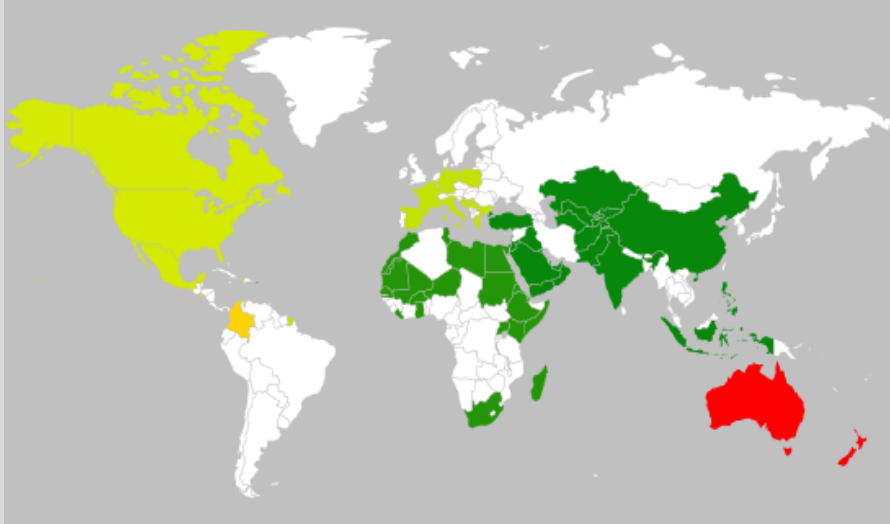
Governance Advisement. Closing the gaps; our executives and experts assist and advise both U.S. and foreign Governments in assessing and stabilizing governmental sponsored initiatives in the 19 recommended areas to secure a viable government. Utilizing the principals of "Governance Innovation for Security and Development Recommendation for US Army Civil Affairs 38G Civil Sector Officers", the Naval Postgraduate School releases the results of their study and recommendations refining the requirements of a state to establish viability. Understanding those core principals, their application, and then defining and filling the gaps sets 3OE aside.

Graph Databases and Modeling in the Operational Environment. Matching experts with the 3OE's offerings, our strategic alliance with Computational Security Services provides a graph-database modeling and simulation platform, *SERES (Strategic Environment Resilience Engineering Simulator).

"Gaps in governance create spaces that can enable emerging threats to operate with impunity."

Source: 2015 US Army Military Support to Governance White Paper

Areas of Experience and Expertise



Governance Advisement Competencies

- ✓ Agri-Business
- ✓ Civil Administration
- ✓ Commerce and Trade
- ✓ Corrections
- ✓ Cultural Heritage Preservation
- ✓ Education
- ✓ Emergency Management
- ✓ Energy
- ✓ Environment & National Resources
- ✓ Finance and Economics
- ✓ Industry and Production
- ✓ Judiciary and Legal System
- ✓ Law and Border Enforcement
- ✓ Laws and Legislation
- ✓ Public Health
- ✓ Security
- ✓ Technology & Telecommunications
- ✓ Transportation
- ✓ Water and Sanitation



Colonel Douglas R. Hurst, USA, Ret CEO & Founder

Former Director Defense Coordination Element, U.S. Embassy-Kuwait
Former Senior Civil Affairs Operator serving various Army Special Operations Forces (ARSOF) positions
Building Partner Capacity/Capability and MIL-TO-MIL and CIV-TO-MIL Specialist



John E. McElligott, COO & Founder

Public Health Advocacy Specialist
Former Peace Corp Volunteer; Cote d'Ivoire and Madagascar
Former Public Health Advisor, U.S. Army JFK Special Warfare Center and School
Civil Affairs Officer, U.S. Army Reserve



Major General David San Clemente, Senior Advisor

Former Chief, Office of Military Cooperation
Former Deputy Director, Strategy, Plans and Programs Directorate (J5) USAFRICOM
Former Commander, Joint Special Ops Air Component-Africa
Former Air National Guard Advisor to A.F. Special Ops Comm.
Former Commander, 217th Air Operations Group



Colonel William S. Mandrick, USAR, Advisor

Advanced degrees in ontology and has developed numerous Formal Reasoning Frameworks for the Operations, Training, and Intelligence Communities
Foreign Internal Defense, Stability, Reconstruction and Complex Operations Development Specialist



Master Sergeant Robert Shafer, USA, Ret. Advisor

Lessons Learned Lead Collector and Analyst for VATC
Governance and Populace-Centric Network Engagement Expert
Former Deputy Director Civil Military Advisory Group, DC



Rob Wood, Advisor

Accomplished Entrepreneur, Author and Speaker
Expert and Advisor in Operations, Manufacturing, Technology, Health Care, Finance and Algorithmic Stock Trading
Strategist in Organizational Culture, Start-Ups and Enhancing Human Performance

Company Information

NAICS: 541611 541613 541618 541690
541720 541910 541990 561312

PSC: R408 R412 R421 R429
R497 R499

DUNS: 080661459

CERTIFICATIONS:

Service Disabled Veteran Owned Small Business (SDVOSB)
Top Secret SCI SSBI Cleared Staff

REGISTERED COMPANY NAME:

Third Order Effects, LLC

DBA: 3OE

Year Incorporated: 2017

State of Incorporation: Delaware

CONTACT:

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